



**Board of Directors' Budget Workshop
September 28, 2021
9:00 AM**

Board Member(s) Present:

- Jan Van Willigen, President
- Gavin Schutz, Vice President
- Wayne LeBlang, Treasurer, present via Zoom
- Paula Turner, Secretary
- Carol Nolte, Director
- Kenn Ulrich, Director

Board Member Absent:

- Dean Rivale, Director

Also Present:

- Michael Walker, General Manager
- Kelly McGalliard, Operations Manager
- Fernando Murillo, Maintenance Manager
- Marcus Rivera, Landscape Manager

CALL TO ORDER

The Board of Directors' Budget Workshop 1 was conducted at the PGA WEST Residential Association Customer Service Center. The meeting was called to order by Jan Van Willigen at 9:00 AM.

The meeting objective was to review the projected year end 2021 financial results, the 2022 reserve budget and 2022 operating budget and to strategize regarding options to conserve resources. Utilities, Landscaping, Pest Control, Pool Maintenance, Lake Maintenance, Common Area Maintenance, Street Maintenance, Insurance and Administrative projected expenses were evaluated.

All agree that the cost of labor, utilities, contracts, products, insurance and more has increased significantly. Management was requested to further study the proposed budget and determine if there are options that may reduce costs. The options are to be presented for consideration by the Board at the October 12 Budget Workshop 2.

Gavin Schutz made a motion to adjourn at 2:20 PM. Seconded by Kenn Ulrich; passed unanimously.

Respectfully submitted,

A handwritten signature in cursive script that reads "Paula Turner".

Paula Turner, Secretary